



KADALTILLA / PARK LANDS AUTHORITY
Draft Business Plan & Budget
2022/23





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Kaurna Kardi
Cultural Burn

CITY OF
DELAIDE



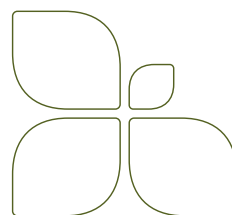
Acknowledgement to Country

Kadaltilla acknowledges that we are located on the traditional Country of the Kaurna people of the Adelaide Plains and pays respect to Elders past, present and emerging.

We recognise and respect their cultural heritage, beliefs, and relationship with the land. We acknowledge that they are of continuing importance to the Kaurna people living today. And we also extend that respect to other Aboriginal Language Groups and other First Nations.

The Adelaide Park Lands are the largest inner urban park system in Australia. Nationally Heritage listed for their unique design – they are the city’s lungs, backyard, playground, meeting space and more.

There are there for everyone to enjoy, enhancing physical and mental well-being, and they secure Adelaide’s place as one of the planet’s most liveable cities.



KADALTILLA / PARK LANDS AUTHORITY

Introduction

The City of Adelaide and the State Government of South Australia are committed to protecting and enhancing the Adelaide Park Lands for the benefit of all South Australians.

Kadaltilla / Park Lands Authority (Kadaltilla) is the principal advisory body to both the City of Adelaide and the State Government on the protection, management, enhancement, and promotion of the Adelaide Park Lands.

Kadaltilla is established pursuant to section 5 of the *Adelaide Park Lands Act 2005 (SA)* and operates as a subsidiary of the City of Adelaide, pursuant to section 42 of the *Local Government Act 1999 (SA)*. Kadaltilla acts in accordance with its Charter and as set out in the *Adelaide Park Lands Act 2005 (SA)*.

The City of Adelaide, on behalf of its communities of the City of Adelaide and the State, is committed to ensuring that Kadaltilla delivers maximum benefit for the future of Adelaide's Park Lands as the City of Adelaide's defining feature.

Business Plan & Budget Overview

Kadaltilla is required to prepare a draft annual business plan consistent with the Adelaide Park Lands Management Strategy and the Strategic Plan and Charter of Kadaltilla. Kadaltilla must consult with and receive approval from the City of Adelaide for its annual business plan and budget.

The annual business plan & budget must:

- Identify the performance targets of Kadaltilla;
- Set the performance measures that are to be used to monitor and assess performance and achievement of targets;
- Specify the financial and other resource and internal processes required to achieve the performance targets.

Kadaltilla Board

About Us

Kadaltilla / Park Lands Authority operates as a subsidiary of the City of Adelaide, pursuant to section 42 of the *Local Government Act 1999*.

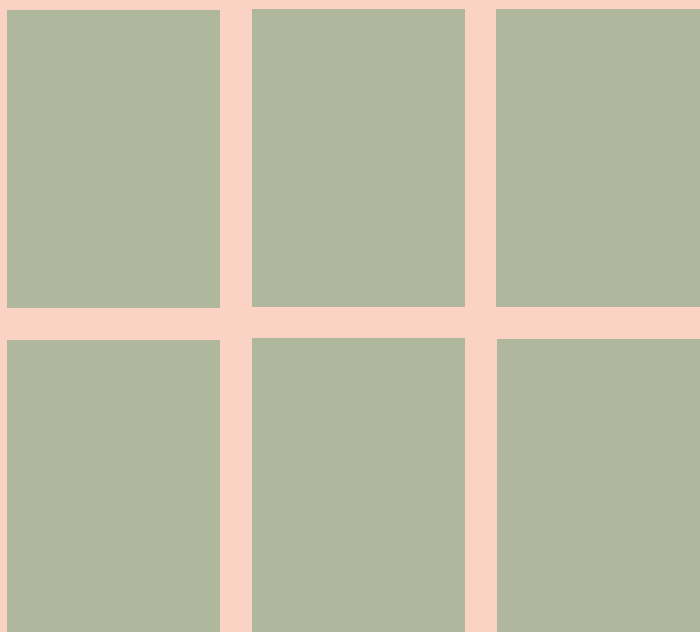
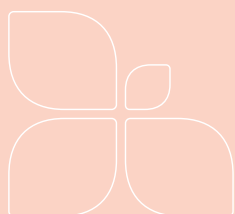
The Authority and the Board are the same entity.

The Board is responsible for managing the business of the Authority and acting in accordance with the Charter and all relevant legislation.

The Board is skills based including expertise across biodiversity/environment, recreation/open space, cultural heritage, landscape design/park management, tourism/events, indigenous culture/reconciliation, financial and local government.

The Board comprises a Presiding Member (the Lord Mayor), and four other members appointed by Council and five members appointed by the Minister.

The Board receives administrative support from Council.



Functions of the Authority

Kadaltilla is established to undertake the following functions, set out in section 9 of the *Adelaide Park Lands Act 2005* and its Charter:

- To undertake a key policy role with respect to the advocacy and promotion of the values of the Park Lands and their management and protection.
- To prepare and, as appropriate, to revise, the Adelaide Park Lands Management Strategy in accordance with the requirements of the *Adelaide Park Lands Act 2005*.
- To provide comments and advice on any management plan prepared by the Adelaide City Council or a State Authority under the *Adelaide Park Lands Act 2005* or the *Local Government Act 1999* that relates to any part of the Adelaide Park Lands, and to monitor and, as appropriate, to provide comments, advice, or reports in relation to, the implementation or operation of any such plan.
- To provide comments or advice in relation to the operation of any lease, licence, or other form of grant of occupation of land within the Adelaide Park Lands.
- On the basis of any request, or on its own initiative, to provide advice to the Adelaide City Council or to the Minister on policy, development, heritage or management issues affecting the Adelaide Park Lands.
- To promote public awareness of the importance of the Adelaide Park Lands and the need to ensure that they are managed and used responsibly.
- To ensure that the interests of South Australians are taken into account, and that community consultation processes are established and undertaken, in relation to the strategic management of the Adelaide Park Lands.
- To promote and administer the Adelaide Park Lands Fund.
- To undertake or support other activities that will protect or enhance the Adelaide Park Lands, or in any other way promote or advance the objects of the *Adelaide Park Lands Act 2005*.



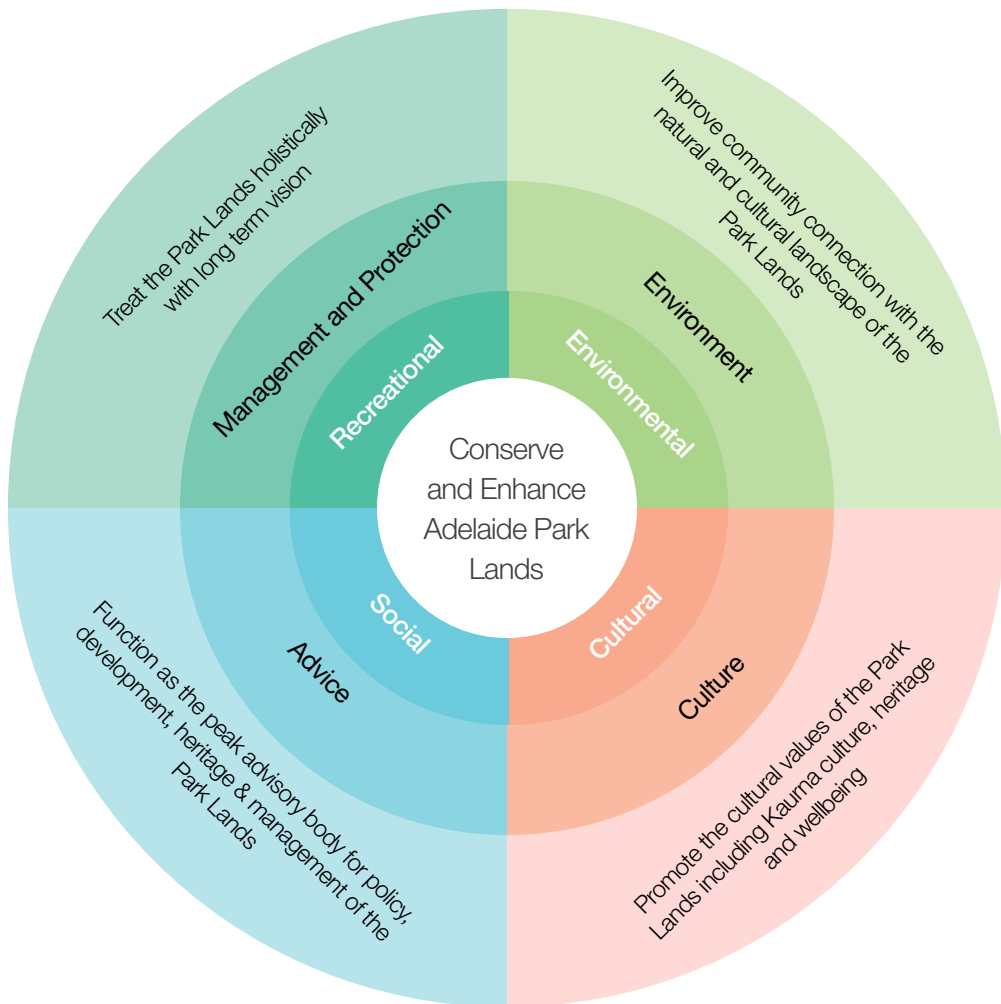


Executive Summary

ADELAIDE PARK LANDS MANAGEMENT STRATEGY (APLMS) 2015 – 2025

Vision

Inspiring growing numbers of residents, workers and visitors, the Park Lands will continue to provide a myriad of recreational and sporting opportunities and events for everyone to enjoy, enhancing physical and mental well-being and cementing Adelaide's place as one of the planet's most liveable cities. There will be a balanced approach to a diverse range of environmental, cultural, recreational, and social values, activities and developments. All resources will be protected and enhanced.



Outcomes

Dynamic, Active & Tranquil Places

Places of activity, creativity, and tranquillity for everyone that support our changing lifestyles, health and wellbeing.

The Park Lands:

- Are the place to meet and enjoy diverse experiences.
- Host diverse events, from small to large, in more places more often.
- Are Adelaide's hub for sport and recreation.

Connected Places & Spaces

A network of connected and legible places and spaces enabling safe movement via paths and trails linking the city to the suburbs, hills and coast.

The Park Lands:

- Are a network of connected parks.
- Connect the City, inner suburbs, hills and coast.
- Invite exploration and are safe and easy to access and move around in, day and night.

Welcoming & Attractive Places

Places of diverse landscapes and natural beauty providing a range of recreational, sensory and stimulating experiences of discovery.

The Park Lands:

- Offer diverse experiences.
- Are easily identifiable.

Sustainable & Enduring Places

Places that thrive in the face of a changing climate.

The Park Lands:

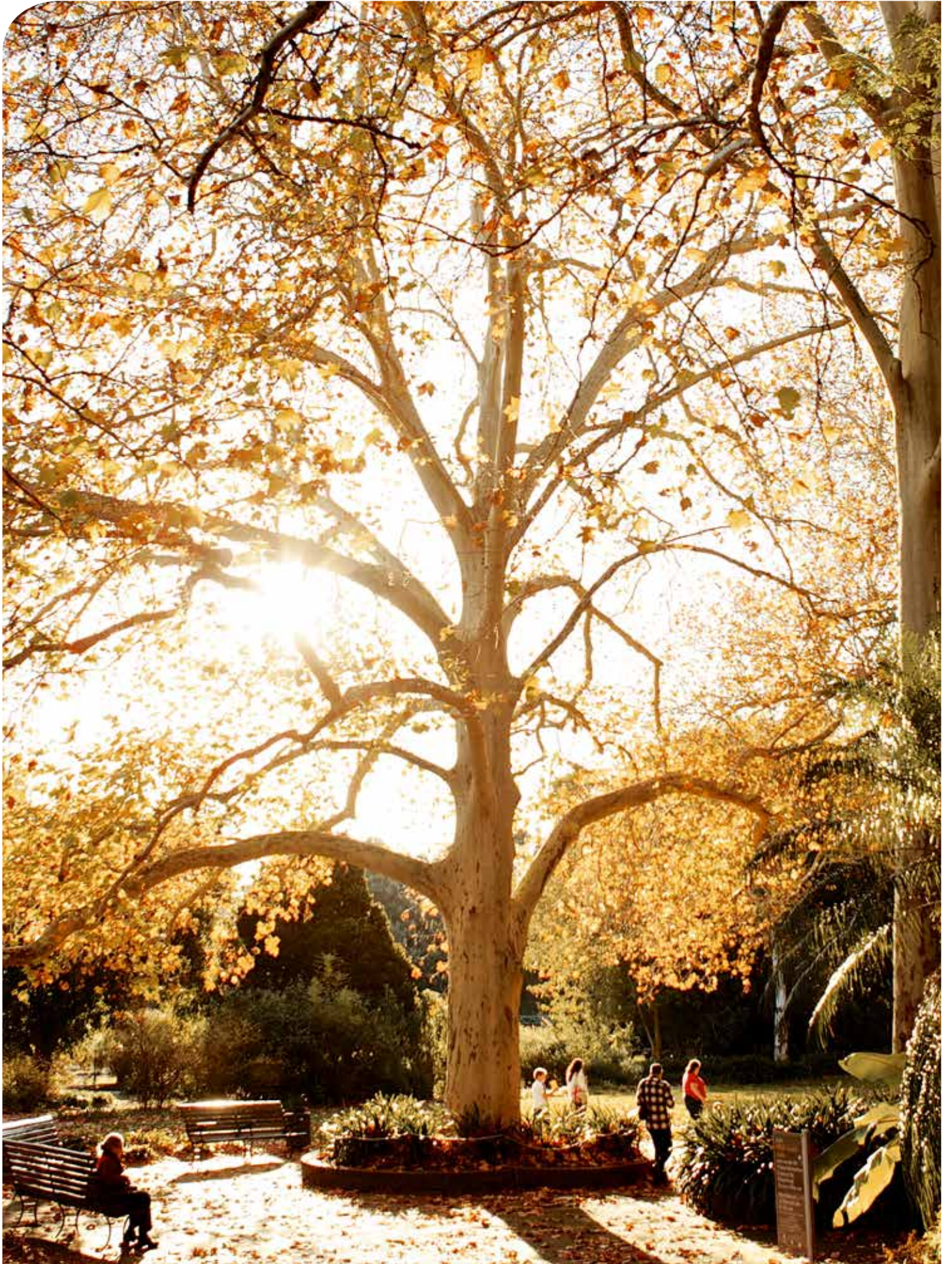
- Create biodiversity.
- Are water sensitive, with healthy watercourses.
- Are resilient.
- Contribute to carbon neutrality.

Memorable & Distinctive Places

Places celebrating Adelaide's unique cultural heritage.

The Park Lands:

- Are valued as a National Heritage site worthy of World Heritage listing.
- Are a place of Kaurna Cultural significance.
- Inspire visitors.



STRATEGIC PRIORITIES & PERFORMANCE

The Authority has adopted a Strategic Plan 2020 – 2025 with the following purpose and guiding principles:

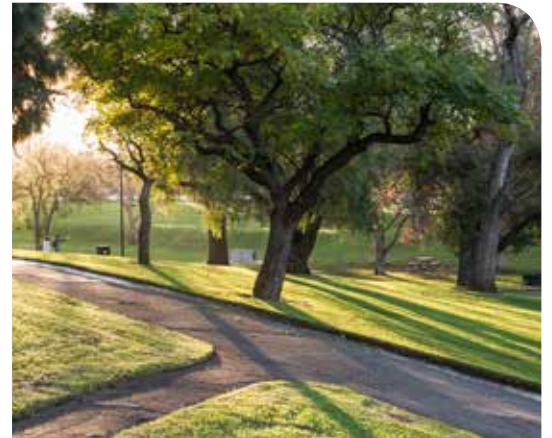
Purpose

To conserve and enhance the environmental, cultural, recreational and social importance of the Adelaide Park Lands

Guiding Principles

- Preserve and strengthen the integrity of the Adelaide Park Lands
- Promote the values of the Park Lands – as Adelaide's defining feature, and an internationally unique asset
- Contribute to the delivery of the City of Adelaide's Strategic Plan and vision and the State Government's 30-year plan for Greater Adelaide

The activities for 2022 – 2023 align with the performance targets and measures 2020 – 2025 set out in the Authority's strategic plan (as per reference number in the following tables).

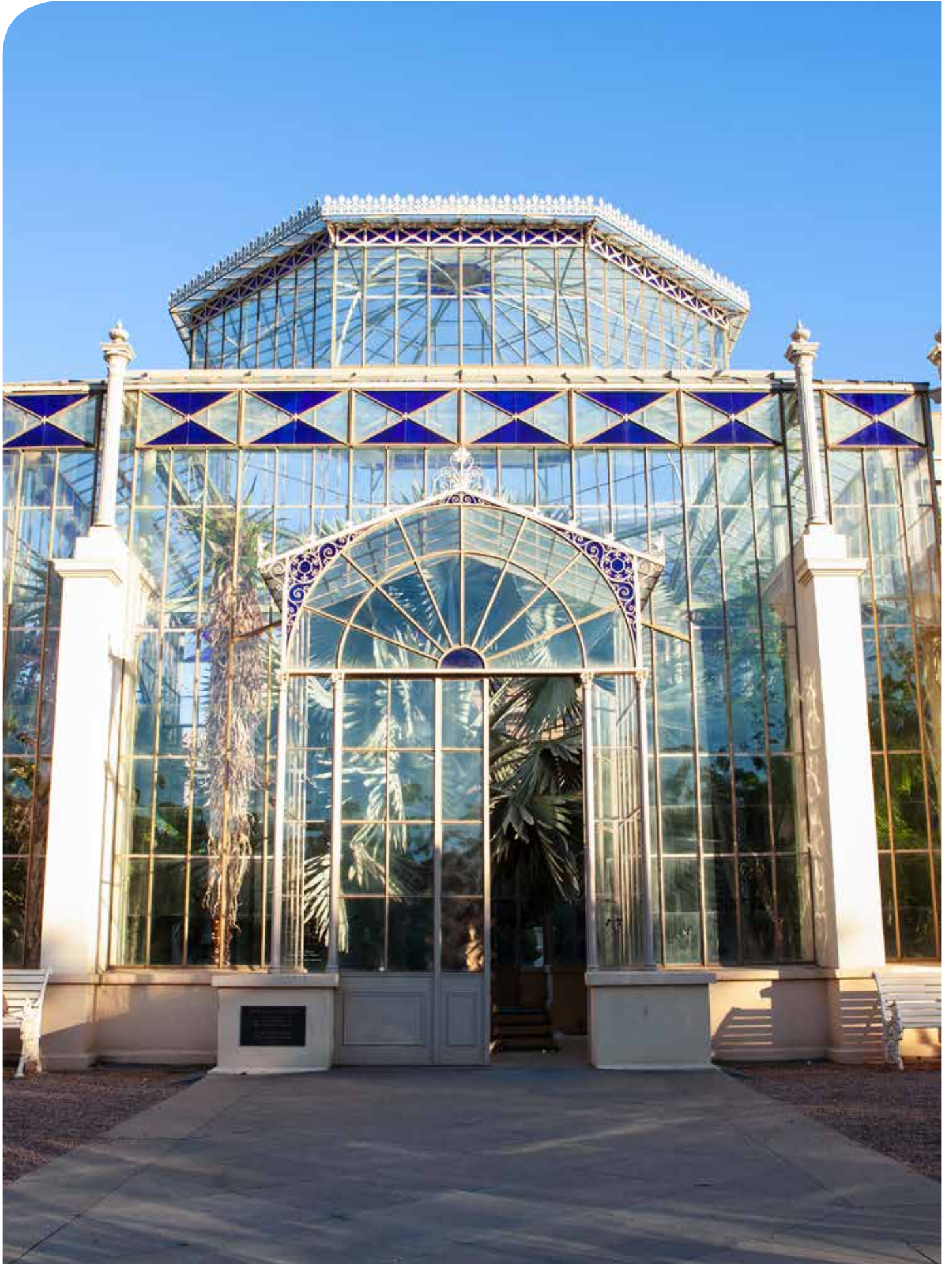


Culture

Promote the cultural values of the Park Lands including Kurna culture, heritage and wellbeing

APLMS Outcome	Ref.	Performance Targets 2020-2025	Performance Measures 2020-2025	Activities 2022-2023	Resources 2022-2023
Memorable & Distinctive Places	1.1	Make Kurna culture intrinsic to everything we do	Each matter that comes before the Board considers Kurna culture	Re-appointment of member and deputy member representing indigenous culture or reconciliation	Within Council service delivery plan allocations
Memorable & Distinctive Places	1.2	Assist with Kurna cultural mapping	Kurna Cultural mapping used to inform Authority considerations	Cultural mapping ongoing by Council staff	Within Council service delivery plan allocations
Memorable & Distinctive Places	1.3	Advocate for the featuring of the Adelaide Park Lands in Designed for Life, SA Tourism Commission and other promotional campaigns	Increased promotion of Park Lands in all tourism campaigns (City of Adelaide, SA Tourism Commission etc)	The Park Lands are marketed using available means including website, social media, brochures and financial support for the (biennial) Adelaide Park Lands Art Prize	\$15,000
Dynamic, Active & Tranquil Places	1.4	Host an annual community forum	1 public forum held per year (in accordance with the requirements of the Authority's Charter)	Notice of annual community forum made public at least 21 days prior	\$2,000
Forum documents and reports publicly available	1.5	Support the development of World Heritage listing nomination	Support tentative World Heritage listing submission – end of 2021	Continue to progress opportunities for World Heritage Listing with Adelaide and Mount Lofty Ranges Councils	Within Council service delivery plan allocations





Environment

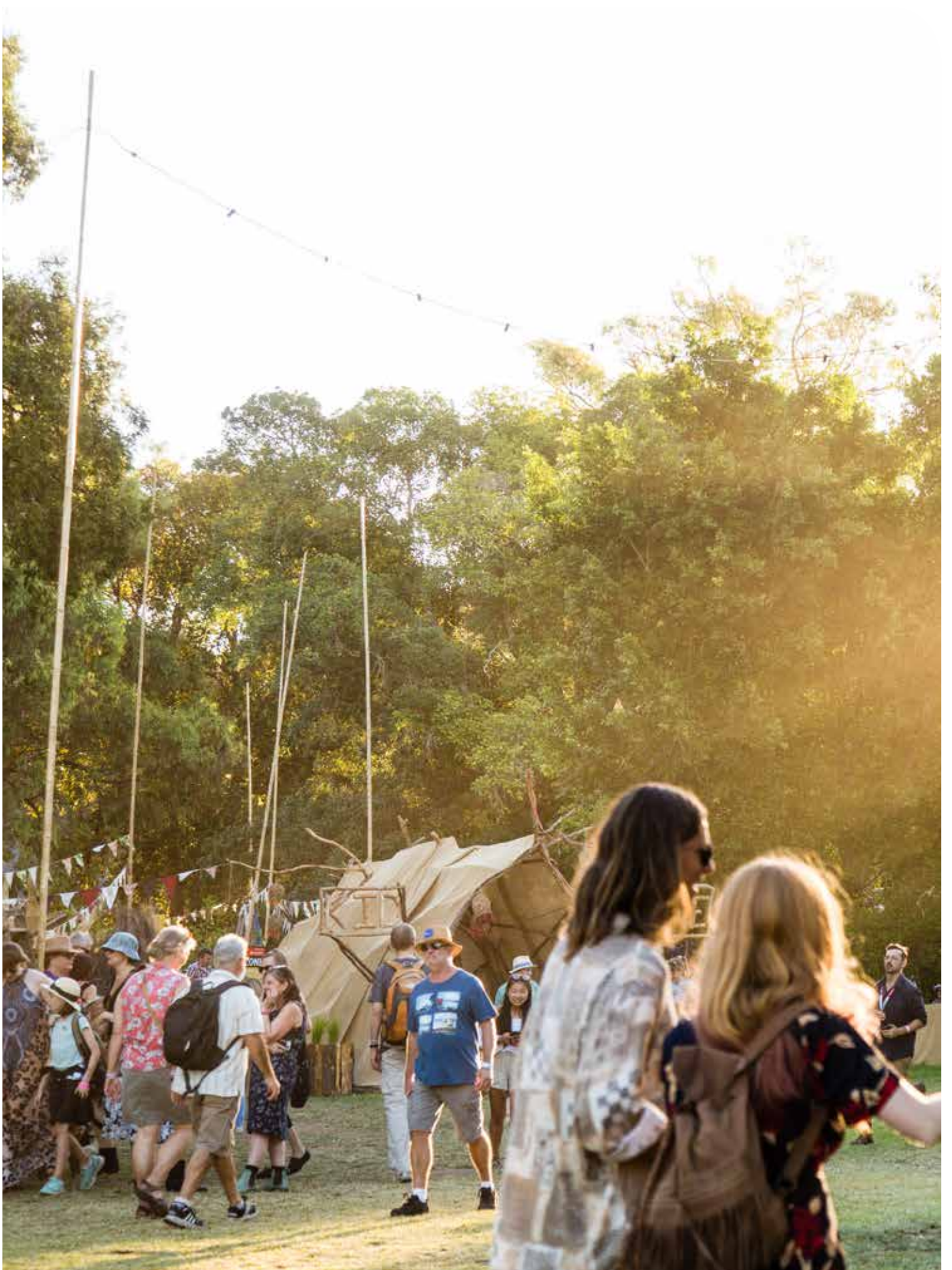
Improve community connection with the natural and cultural landscape of the Park Lands

APLMS Outcome	Ref.	Performance Targets 2020 – 2025	Performance Measures 2020 – 2025	Activities 2022 – 2023	Resources 2022 – 2023
Welcoming & Attractive Places	2.1	Define protect and enhance landscape values and design qualities	Conduct a landscape review to inform the next Adelaide Park Lands Management Strategy	Landscape review to be undertaken as part of the Adelaide Park Lands Management Strategy review	Within Council service delivery plan allocations
Sustainable & Enduring Places	2.2	Provide advice in relation to tree canopy cover, biodiversity and environmental sustainability and improvements	Develop a better understanding of environmental values and trends	Standing report item to the Authority for data and insights	Within Council service delivery plan allocations
Sustainable & Enduring Places	2.3	Regularly review River Torrens water quality, amenity and activation	Board members are well informed through regular updates	Formal and informal opportunities to provide advice and be informed on Park Lands (such as meetings, workshops, and Authority portal)	Within Council service delivery plan allocations
Dynamic, Active & Tranquil Places	2.4	Increase the accessibility of information	Regular online Park Lands updates (inclusive of events, trends, gardens and botanical features and items dealt with at Authority)	Maintain currency of City of Adelaide website for Park Lands content	Within Council service delivery plan allocations

Management and Protection

Treat the Park Lands holistically with a long term vision

APLMS Outcome	Ref.	Performance Targets 2020 – 2025	Performance Measures 2020 – 2025	Activities 2022 – 2023	Resources 2022 – 2023
Charter	3.1	Review and improve the Adelaide Park Lands Management Strategy which includes prioritisation of projects	An updated Adelaide Park Lands Management Strategy in an easy to use format with a series of (measurable and achievable) prioritised projects	Comprehensive review of the Adelaide Park Lands Management Strategy	\$50,000
Memorable & Distinctive Places	3.2	Review of provisions to influence the Planning and Design Code including National Heritage overlay	Adelaide Park Lands Management Strategy informs Planning and Design Code and related policy for the Park Lands	Opportunities for further exploration to be identified as part of the Adelaide Park Lands Management Strategy review	State funding to be sought
Charter	3.3	Review the City of Adelaide Community Land Management Plans and State Government Management Plans	Advice sought and provided for the preparation by the State Government of management plans for areas of Park Lands controlled by State Government	Monitor review program for City of Adelaide Community Land Management Plans	Within Council service delivery plan allocations
Memorable & Distinctive Places	3.4	Advocate for State Heritage Listing	State Heritage Listing achieved	Continue to monitor progress and pursue opportunities for State Heritage listing	Within Council service delivery plan allocations





Advice

Function as the peak advisory body for policy, development, heritage and management of the Park Lands

APLMS Outcome	Ref.	Performance Targets 2020 – 2025	Performance Measures 2020 – 2025	Activities 2022 – 2023	Resources 2022 – 2023
Charter	4.1	Provide advice on plans, projects and policies for the Adelaide Park Lands	Advice of Authority is endorsed and adopted At least 10 ordinary meetings of the Authority held per year	Identify items requiring consideration by the Authority Forward agenda maintained by the Presiding Member Convene and support Board meetings, workshops and field trips Members remunerated in accordance with the provisions of the Authority's Charter and Council's specific determination on fees	\$46,000 sitting fees for the Authority
Dynamic, Active & Tranquil Places	4.2	Engage with City of Adelaide and State Government including input into the Riverbank Masterplan (Karrawirra)	Senior State Government Officers / consultants engage with Authority on Riverbank Masterplan (Karrawirra)	Monitor progress and release of the River Masterplan (Karrawirra) Advice provided to Council and State Government in a timely manner	Within Council service delivery plan allocations
Dynamic, Active & Tranquil Places	4.3	Review leasing and licensing and event management policies together with other relevant Park Lands use policies	Authority initiates a policy review where deemed necessary	Reporting of lease, license, and events on Park Lands, as required	Within Council service delivery plan allocations
Charter	4.4	Strengthen the Authority's engagement with City of Adelaide, State Government and adjoining Councils	Meetings with adjoining Council to discuss Adelaide Park Lands Management Strategy and other current Park Lands usage related policy	Administrative support from Council staff to assist with arranging meetings	Within Council service delivery plan allocations

Governance

The City of Adelaide governance support enables the Authority to meet legislative requirements and obligations arising from its Charter

APLMS Outcome	Ref.	Performance Targets 2020 – 2025	Performance Measures 2020 – 2025	Activities 2022 – 2023	Resources 2022 – 2023
Charter	5.1	Maximise utilisation of skills, known and enthusiasm of the Board through effective meetings that foster dialogue and the development of shared thinking	Appointments to the Board are based on skills and expertise set out in Part 2, Division 2, Section 6 of the <i>Adelaide Park Lands Act 2005</i>	Formal and informal opportunities to provide advice and expertise on Park Lands (such as meetings, workshops and Authority portal)	Within Council service delivery plan allocations
Charter	5.2	Develop a high level of knowledge and understanding of the Park Lands amongst Members through regular site visits and briefings	Undertake at least one Park Lands field trip per year to facilitate greater understanding of Park Lands projects, facilities and landscapes	Field trip(s) to be scheduled as part of the Adelaide Park Lands Management Strategy review	\$2,000
Charter	5.3	Seek early input into issues relating to the Park Lands to ensure Authority advice is timely and relevant	Number of submissions	Quarterly external scan of issues relating to the Park Lands	Within Council service delivery plan allocations
Charter	5.4	Monitor developments subsequent to Authority advice	Assessment of outcome for alignment with authority advice	Quarterly external scan of developments subject to Authority advice	Within Council service delivery plan allocations
Charter	5.5	Advocate for the value of the Authority as a proactive, accountable, independent, skills-based Board that advises on Park Lands management and protection	Receive at least two State presentations on Park Lands planning and management related matters per year	Advice provided to Council and / or the State Government on strategic matters relating to the Adelaide Park Lands	Within Council service delivery plan allocations
Charter	5.6	General purpose accounts are operational	Council's accounting procedures met	General purpose accounts are maintained by Council staff	Within Council service delivery plan allocations
Charter	5.7	Annual Business Plan and Budget is in place for the Authority	Business Plan and Budget prepared in accordance with legislative and Charter requirements	Prepared by Council staff as part of Council internal processes Subject to consultation with, and approval from, Council	\$7,878

APLMS Outcome	Ref.	Performance Targets 2020 – 2025	Performance Measures 2020 – 2025	Activities 2022 – 2023	Resources 2022 – 2023
Charter	5.8	Authority makes appropriate use of available finances provided by Council	Quarterly finance reports adopted and presented to Council Council's external auditor and Audit Committee is satisfied the requirements are met Authority financial management is in accordance with legislative and Charter requirements	Financial updates provided as required Council's external auditor and Audit Committee performs the necessary tasks	Within Council service delivery plan allocations
Charter	5.9	The Adelaide Park Fund is operational	Monies are received and expended according to the provisions of the Authority's Charter	The Adelaide Park Lands Fund is administered by Council staff and maintained by Authority	Within Council service delivery plan allocations
Charter	5.10	Authority Annual Report is prepared detailing achievement of the aims and objectives of the APLMS, Strategic Plan, and Business Plan and Budget	Authority Annual Report is prepared in accordance with legislative and Charter requirements Submitted to Council by 30 September 2022 in each Financial Year	Prepared by Council staff as part of internal administrative processes Subject to consultation with, and approval from, Council Incorporated in City of Adelaide's Annual Report Copy provided to Minister responsible for the <i>Adelaide Park Lands Act 2005</i>	\$5,000
Charter	5.11	The Authority is insured according to the requirements of the Local Government Mutual Liability Scheme	The Local Government Mutual Liability Scheme insures the Authority	Continue to monitor progress and pursue opportunities for State Heritage listing	\$20,573

Kadaltilla Budget Summary

Income Summary	2022/23 Draft Budget	2021/22 Budget	2020/21 Actual
Contribution from City of Adelaide	\$217,734*	\$83,451	\$126,487
Total Income	\$217,734	\$83,451	\$126,487

Expenditure Summary			
Salary & Oncosts APLA Advisor	\$119,283	\$0	\$65,052
Kadaltilla / Park Lands Authority (sitting fees)	\$46,000	\$46,000	\$37,732
Brand and Marketing	\$4,000	\$4,000	\$487
Insurance, Audit and Legal	\$20,573	\$20,573	\$15,492
External Advice	\$5,000	\$5,000	\$0
Adelaide Park Lands Art Prize Sponsorship	\$15,000	\$0	\$0
Kadaltilla Operations	\$7,878	\$7,878	\$7,724
Total Expenditure	\$217,734	\$83,451	\$126,487



